

Leading Through Change 2022 Annual Report



**Our Vision,
Mission,
Values.**

VISION

**A Canada where
no one goes hungry.**

MISSION

**We provide national
leadership to relieve hunger
today and prevent hunger
tomorrow in collaboration
with the food bank network
in Canada.**

VALUES

**Compassion, Collaboration,
Integrity, Respect,
Accountability.**

A Message From Our Leaders Supporting Canada's Food Banks Amid the "Perfect Storm"

Our HungerCount 2021 report described a “perfect storm” of high costs and low incomes leading to the increased use of food banks across the country. HungerCount indicated that there were 1.3 million visits to food banks in March 2021—a 20 per cent increase over pre-pandemic numbers.

We will be blunt: There has likely never been a more difficult time for food banks in Canada. Across the country, more people are turning to food banks than ever before in our history. Many people are visiting for the first time, making the difficult choice to ask for help because their money simply isn't stretching far enough to cover their expenses. Further, food banks are dealing with incredible volatility, from changes in the availability of food donations, to decreased access to methods of transporting food where it's needed, to climate weather crises that call on food banks to operate through

floods and fires, as they did this past year in British Columbia in particular. These challenges come as food bankers themselves have been on the frontlines during the pandemic, adapting to ongoing restrictions and ensuring that food banks remain open and safe.

Despite these challenges, Food Banks Canada was able to make meaningful progress on our two-part mission of relieving hunger today and preventing hunger tomorrow in collaboration with the food bank network.



Kirstin Beardsley
CEO
Food Banks Canada



John Bayliss
BOARD CHAIR
EXECUTIVE VICE PRESIDENT,
CHIEF TRANSFORMATION
OFFICER
Walmart Canada

A Message From Our Leaders

There Has Likely Never Been a More Difficult Time for Food Banks in Canada.

Relieving hunger today fuels our work to make sure that food banks across Canada are well supported and that everyone has access to the healthy food they need to thrive. Key achievements include:

- Disbursing a \$36 million top-up to the Emergency Food Security Fund, made possible through Agriculture and Agri-Food Canada.
- Expanding our After the Bell program to provide a 15 per cent increase in healthy food packs for children, thanks to generous donations from individuals, corporations, foundations and government.
- Hiring our first Northern Program Officer to build relationships with food banks in the North, where food insecurity was at crisis levels even prior to the pandemic.

Preventing hunger tomorrow guides our critical work to advocate for government policies to ensure that fewer people need food banks in the future. This advocacy is guided by leading research, like the HungerCount, which helps us to better understand food insecurity in Canada and advocate for the right programs and policies. Key achievements include:

- Releasing an Election Toolkit, including a Disability Hiring Strategy that made it onto multiple party platforms, ahead of the 2021 Canadian federal election to help the food bank network influence political discourse and call for positive change.
- Expanding support for tax clinics offered to food bank clients to increase their access to available benefits. More than \$9.3 million was returned to the pockets of low-income individuals in 2021!
- Continuing to advocate for federal policies that will reduce the need for food banks in Canada.

As mentioned above, there has likely never been a more difficult time for food banking in Canada. And yet we remain hopeful that we will achieve our vision of a Canada where no one goes hungry. Why? Because food bankers from coast to coast to coast have shown how much we can achieve *together*. And together we will continue to build and invest in a strong, resilient food banking system so that everyone has access to culturally appropriate, nutritious food in an inclusive environment when they need it. Together, we will make sure food is moved expertly and safely into communities in need. Together, we will continue to advocate for smart government policies and action to reduce the need for food banks in the long term.

But food bankers can't do it alone. We need everyone to get involved: companies, governments, food bank clients, donors, teachers, parents, kids, and small businesses. We need to build a movement that brings us closer to achieving our vision of a Canada where no one goes hungry. Will you join us?

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Provincial
Associations
and Staff**

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An elderly couple is seated at a dark wooden dining table in a warmly lit room. The woman, on the left, has short grey hair and is wearing a light-colored top. The man, on the right, has short grey hair, wears glasses, a blue and white checkered shirt, and a dark vest. They are both smiling and looking down at their plates of food. The table is set with white plates, glasses of water, and a small jar. To the left of the couple, there is a large, ornate vase filled with a bouquet of yellow and orange flowers, and a white candle in a dark, decorative holder. In the background, a dark wooden hutch with glass doors displays various ceramic dishes and teapots. The walls are covered in a dark, floral-patterned wallpaper. The overall atmosphere is intimate and comfortable.

Relieving Hunger Today

Even in the face of interrupted supply chains, high unemployment and rapid food inflation related to the COVID-19 pandemic, Food Banks Canada knows how to share food and resources with those who need them most. Our strength is in our ability to act as a sophisticated network that can move quickly and effectively.

In 2021, through our network in nearly 5,000 communities, we safely shared perishable food like eggs, milk, produce and meat; moved large-scale food donations to bridge supply gaps; put grants in the hands of food bankers helping people on the ground; and stocked food bank shelves that were running low.

As the nation's leading organization in relieving hunger, we built partnerships with food producers, farmers and other organizations—including community-led initiatives in the North—to ensure every person in Canada who is hungry, no matter where they live, can have access to nourishing food during this crisis and beyond.

Relieving
Hunger
Today
Food &
Funds
Delivered

31M+

31,294,479 lbs of food received by
the food bank network through
our programs.

38M+

\$38,730,474.43
funds distributed.

40%

Approximately 40 per cent
of food banks nationally were
run entirely by volunteers.

4,751

Number of
organizations in the
food bank network.

Food Banks Canada understands that we need national data to find both short- and long-term solutions to food insecurity, which is why we are a key contributor to the understanding of hunger in Canada on the ground. Our signature *HungerCount 2021* report drove a significant amount of awareness to help Canadians understand how the pandemic impacted people living with food insecurity in 2021.

The report revealed that in March 2021, there were 20 per cent more visits to food banks than just two years before, representing the largest increase in food bank use since the Great Recession. Because Food Banks Canada produces our HungerCount report annually, we are able to demonstrate how food insecurity is evolving in Canada and gauge the impact of various policy initiatives by government.

We also showed how “who” needed help varied across regions, with food banks in larger urban centres more likely to be accessed by racialized populations and see very high increases in visits, prompted by pandemic-related job loss.

1.3M

In March 2021, people in Canada made 1.3 million visits to food banks: a 20.3 per cent increase over March 2019.

1 in 4

1 in 4 food banks experienced a 50 per cent+ increase in demand.

1 in 3

1 in 3 food bank clients were children, even though they only represent 19 per cent of the general population.

50%+

Over 50 per cent of individuals being helped by food banks were receiving either social assistance or disability supports.

Food Banks Canada's original research made headlines across the country, creating a unified national platform to highlight food insecurity issues in newscasts from coast to coast to coast. We believe that people care about their neighbours who are hungry and want to engage with the issue through data and analysis.

51.2M

51.2 million reach
(+450 per cent more than 2019)

146

146 stories

6hrs+

More than 6 hours
of broadcast coverage

Relieving
Hunger
Today
COVID-19
Response

Providing food to those in need can be difficult at the best of times. With COVID-19, that task got a whole lot harder.

To help the network of food banks and provincial associations provide food and other essentials to individuals struggling amid the pandemic in 2021, Food Banks Canada continued offering support through the Emergency Food Security Fund, made possible through Agriculture and Agri-Food Canada.

From disruptions in the supply chain and donations to a drop in volunteers to entirely new safety protocols, food banks have had to adapt to a host of unprecedented challenges.

With government funding of close to \$36 million, Food Banks Canada developed a granting program that enabled the national food bank network to survive during a period of incredible challenges so they could continue providing food to hundreds of thousands of people in Canada.

Through the Red Cross, we also distributed a total of 149,760 N95 masks to the network to help food bankers stay safe as they work to relieve hunger.

 Agriculture and Agri-Food Canada Agriculture et Agroalimentaire Canada



“Food Banks Canada fortunately had some grant opportunities, which we were able to access quite quickly.”

Dianne MacDonnell
HOPE FOOD BANK
Delivering kindness in Hope, B.C.



During the past year, there is one thing people have been craving more than food.

“And that’s kindness,” says Dianne MacDonnell, Program Coordinator at the Hope Food Bank in British Columbia. “Right now, so many people are struggling due to the pandemic—some more than others. In fact, we’ve had a significant number of new faces show up at our doors, which is a difficult thing to see. Especially when you consider that food insecurity and mental health go hand in hand.”

According to Dianne, that’s when showing empathy and exercising a bit of patience can make a real difference in someone’s life.

“Never underestimate the power of kindness,” continues Dianne. “This reminds me of a family of four that live fairly close to our food bank but were nervous about going out because of COVID. So, they signed up to receive weekly hamper deliveries. But then one day the mother of the family decided to drop in to see what other types of foods we had (that perhaps weren’t being included in the deliveries).”

That’s when the mother was blown away by a few surprises that Dianne had in store for her.

“Since we receive a lot of recovered food from our local grocery stores, the mother was super excited to see the amount of quality produce I was able to put in her hamper,” recalls Dianne. “In addition to the produce, I also had a bunch of grocery gift cards on hand, so I gave her one for each member of the family. When I handed them over, I’ll never forget her reaction. She started shaking and said, ‘For real, for real, I honestly get this?’ And then the tears started streaming down her face, which made me cry. It was a very emotional moment, and I was just so happy to be in a position to do that for her.”

The funds to purchase those grocery gift cards, along with a ton of food, came courtesy of Food Banks Canada and thanks to the support of the Government of Canada, specifically Agriculture and Agri-Food Canada’s Emergency Food Security Fund.

“When COVID hit, we were like a deer in headlights,” explains Dianne. “However, Food Banks Canada fortunately had some grant opportunities, which we were able to access quite quickly. Being small, we don’t have a lot of money, so the funds we received from those grants were a definite godsend—to us and to every single person in our community that relies on the Hope Food Bank.”

Relieving Hunger Today Child Hunger

Child hunger is a heartbreaking fact of food insecurity in Canada, and FOOD BANKS CANADA is urgently bringing attention and action to the problem. In Canada, 1 in 6 children live in food-insecure households.



According to our 2021 HungerCount report, children comprise 33 per cent of food bank users in Canada, even though they only represent 19 per cent of the population.

To respond to child hunger during summer 2021, when school meal and snack programs were unavailable, Food Banks Canada's After the Bell program delivered 150,000 healthy food packs for distribution by food banks in high-need communities.

Now in its sixth year, After the Bell has become a cornerstone campaign for Food Banks Canada and its network. As the number of children and families in need continues to increase at an alarming rate, so does the need for Food Banks Canada to step in, as a national leader, to showcase the need and share hope for positive change.

In addition to increasing the number of healthy food packs provided by 15 per cent, we also grew the number of communities covered by the program from 162 to 180 to help address child hunger in more remote and underserved areas.

Families from hard-to-reach towns like Bella Coola on B.C.'s Central Coast and fly-in communities like Brochet, Manitoba, all benefited from nutritious food packs that are reviewed by a dietician.

In Alberta, After the Bell packs even helped Nashid* and his family feel more comfortable accessing the Interfaith Food Bank of Lethbridge.

“Because language is often a barrier for some of the new Canadians that visit our food bank, children tend to be brought along by parents as ‘interpreters.’ When Nashid was asked to tell his mother to come back each week over the summer to pick up the After the Bell packs, his eyes brightened and he told his brother first! The two boys became a bit of a fixture at the food bank this summer as they tagged along with their mother to help with carrying groceries, and we saw them become more comfortable with the food bank experience over the summer months. Where they appeared to be shy on their first visits, we could tell they looked forward to coming each week for their After the Bell packs—often even beating Mom to the door! The After the Bell packs built a bridge for this immigrant family that was spearheaded by the children.”

Danielle McIntyre

EXECUTIVE DIRECTOR

Interfaith Food Bank Society of Lethbridge

*NAME CHANGED TO PROTECT PRIVACY.

Relieving Hunger Today Northern Impact and Access



Poverty, along with a lack of access to logistics, proper infrastructure and transportation, has resulted in many northern and remote communities experiencing high levels of food insecurity.

Through our ongoing policy recommendations, Food Banks Canada remains focused on addressing the disproportionate food security challenges being faced by people in the North. To address these challenges, Food Banks Canada believes in building deep, sustainable and authentic connections with northern communities.

In addition to continuing to work on long-term policy solutions, in July 2021 we welcomed our first Northern Program Officer, Jason Stevens, who developed dozens of new relationships with food bankers operating in northern Canada.

Food Banks Canada also consulted with provincial associations to find collaborative ways to increase supports beyond the three northern territories and encompass the northern regions of Newfoundland and Labrador, Quebec, Ontario, Manitoba, Saskatchewan, Alberta and British Columbia.

Food Banks Canada disbursed a sum of \$1.2 million in grants—made possible through Agriculture and Agri-Food Canada's Emergency Food Security Fund—to remote and underserved communities in Canada's North.

Through Food Banks Canada's own Northern Capacity Fund, we also granted \$250,000 to boost sustainable capacity investments in northern communities.


With this grant, a total of 18 food banks and other food security organizations were helped to accept and distribute more food for those experiencing hunger; improve operational efficiency to increase the amount of food their organization can safely acquire and distribute; improve safe food-handling practices; or build sustainable initiatives that will provide northern communities with ongoing support for those in need.

The year culminated with Food Banks Canada working with members from the network of food banks and provincial associations to deliver 4,000 pounds of food donated by Harvest Manitoba to two northern, rural and remote First Nation communities.

Along with volunteers from the Thunder Bay Regional Food Distribution Association and Harvest Manitoba, Jason Stevens drove more than 3,000 kilometres to deliver food and other supplies in Shamattawa, Manitoba, and Fort Severn, Ontario.

Food insecurity is at crisis levels in many northern communities.



A group of approximately 15 children and two adults are posed for a photo in a room filled with cardboard boxes, likely a food bank. The children are dressed in winter clothing, including coats, hats, and face masks. Some children are giving thumbs up. The adults are standing on the left and right sides of the group. The entire image has a green tint and a semi-transparent dark overlay where the text is placed.

“Building relationships with experts at the local level is crucial to reducing food insecurity in northern communities in an equitable way.”

Jason Stevens
NORTHERN PROGRAM OFFICER
Food Banks Canada

Relieving Hunger Today Addressing Hunger and Food Waste

After exports of P.E.I. potatoes to the U.S. were suspended in November 2021, Food Banks Canada worked with government officials and the P.E.I. Potato Board to keep loads of fresh, wholesome produce from going to waste.

Together, we committed to distributing dozens of truckloads of perfectly palatable tubers—for a total of up to 3.5 million pounds—to food banks across the country.

As reported in a CBC story featuring Food Banks Canada CEO Kirsten Beardsley, the network of food banks and provincial associations was “overjoyed” to receive the recovered spuds.

“The large donation of 120,000 pounds of potatoes from Food Banks Canada has been a tremendous help. Not only are they distributed in our food hampers throughout Windsor-Essex County, but they are also used to make healthy, nutritional soup for our soup program. We are extremely thankful for donations like this; potatoes are high in protein and fibre, keep individuals full for extended amounts of time, and taste great in just about anything! Thank you, Food Banks Canada, for helping feed the need in our community. We appreciate all you do.”

Mackenzie Adams

UHC – HUB OF OPPORTUNITIES

“The potatoes are in amazing shape. With food prices increasing so much, potatoes are a great option.”

Alex Counsell

NANAIMO LOAVES & FISHES

The Ikurraq Food Bank in Rankin Inlet, Nunavut, even secured additional funding for cheese and gravy and treated hundreds of community members to crowd-pleasing poutine—not to mention potatoes served with locally harvested caribou and nutritious bowls of stew.

“The potatoes added a great source for stews, which with additional resources such as caribou are a staple food in our community.”

David Fredlund

IKURRAQ FOOD BANK SOCIETY



Preventing Hunger Tomorrow



Preventing Hunger Tomorrow

In Canada, we know that hunger stems from more than a lack of food. Food bank services exist to assist people experiencing food insecurity with meeting their immediate needs, and Food Banks Canada is equally focused on advocating for the structural solutions that will prevent hunger from continuing to grow in Canada.

That's why, as the national expert on food insecurity, we released an Election Toolkit ahead of the 2021 Canadian federal election to help the network of food banks and provincial associations influence political discourse. We also worked continuously with the government to guide action on long-term policy solutions for tomorrow—including a Disability Hiring Strategy that made it onto multiple party platforms—and expanded our tax clinic program to reduce poverty in the future.

Using the strength of our national research program and policy experts in food insecurity, Food Banks Canada consistently presents policy alternatives that can make a demonstrable difference. We are a leading and credible advocate for government action on food insecurity.

**Preventing
Hunger
Tomorrow
Election
Toolkit:
A Chance
for Change**

To influence political discourse and call for positive change that will put an end to hunger over the long term, Food Banks Canada took the 2021 federal election as an opportunity to develop an Election Toolkit for the network of food banks and provincial associations.

Working together with our network during the election campaigns, from highlighting household food insecurity issues on social media to hosting local candidate debates, we:

1

Informed election candidates and the public about food bank use in Canada.

2

Developed new relationships with candidates running for office in different communities.

3

Brought increased attention to the root causes of food bank use, which are poverty and low incomes.

4

Encouraged all political parties and candidates to develop and enact real policy proposals to reduce the need for food banks in the future.



Read the full
election toolkit
[READ MORE](#)

Federal politicians are in a unique position to make the long-term policy changes that will reduce food insecurity across Canada.

Preventing
Hunger
Tomorrow
Changes
in Policy:
Change for
the Better

If there is one silver lining to the pandemic crisis, it's that we witnessed first-hand what Food Banks Canada has been saying for years: Income supports like CERB and other good social policies can have a significant impact on reducing food insecurity when they address its root causes, which are low incomes and poverty.

Informed by the key findings of our *HungerCount 2021* report, we identified that over 50 per cent of individuals being helped by food banks were receiving either social assistance or disability supports.

In particular, people who receive provincial disability income support were living on incomes nearly 10 per cent lower in real terms than they were 30 years ago, with general inflation taken into account.

To respond to the high number of people with disabilities accessing food banks, Food Banks Canada developed specific policies to help those individuals climb out of poverty.

We recommended the introduction of a Disability Hiring Strategy that includes training and incentives to encourage businesses to hire people with disabilities who are seeking employment.

“Our Disability Hiring Strategy not only made it onto multiple party platforms, but part of it made it into Budget 2022.”

Philippe Ozga
CHIEF NETWORK SERVICES OFFICER (INTERIM) AND
DIRECTOR OF GOVERNMENT RELATIONS AND ADVOCACY
Food Banks Canada

Other Key Recommendations

1

New support for renters living with low incomes

With rent and housing as the top affordability concern for people in Canada, more financial rent support, a stronger and faster housing strategy, and more housing support for those with disabilities is needed.

2

Modernize and expand supports for low-wage and unemployed workers

Our EI system is decades out of date. Canada will need to adapt for a modern workforce and struggling population post-pandemic.

3

A path forward where no individual is left behind (progress toward a minimum income floor)

With the majority of food bank clients earning income through social assistance, it is clear to see that the current system is grossly inadequate. Efforts must be made to improve the system and give people a fair chance to escape the poverty cycle.

4

Increase supports for low-income single adults

Singles are still an overlooked demographic in Canada. With the pandemic calming, better mental health measures and a stronger social assistance system will be needed if we hope to reduce food bank visits.

5

Enhance measures to reduce northern food insecurity

Northern and Indigenous populations in Canada have continuously lagged behind the rest of the country when it comes to food security. It's well overdue for this country to find ways to improve food security in the North and among Indigenous people in Canada.



Read the full policy recommendations
[READ MORE](#)

Preventing Hunger Tomorrow Expanding Free Tax Filing to Fight Inequality



There is no shortage of food in Canada; being hungry in this country is about poverty. With the rise in the cost of housing and food, and the relatively stagnant levels of wages and government support for those who need it, people are struggling to make ends meet.

For individuals who live below the poverty threshold, every dollar truly counts.

While federal and provincial supports are available in the form of GST/HST credits, child benefits and more, those who don't file tax returns miss out. So, to help more people living with low incomes overcome the barriers to accessing benefits they deserve, Food Banks Canada expanded its National Tax Clinic program to help more individuals living with low incomes file their tax returns.

Expanding free tax filing to fight inequality

In collaboration with the network of food banks and provincial associations, and with increased funding and volunteer support from our corporate sponsor, KPMG in Canada, Food Banks Canada increased the number of free tax return clinics included in its National Tax Clinic program and upgraded software to help more people access the benefits they deserve.

In 2021, the Mississauga Food Bank joined the Saskatoon Food Bank & Learning Centre in filing 2020 taxes on behalf of clients in need, operating virtually as a safety precaution due to COVID-19.

According to Heather McLean of The Mississauga Food Bank, which together with the Saskatoon Food Bank returned more than \$9.3 million to the pockets of low-income individuals in 2021, virtual tax clinics help alleviate client fears and spread education about the existing social benefits system.

"Numerous clients who I spoke to had not filed taxes for many years out of fear," McLean said of her experience during the 2020–2021 tax season. **"Many were in receipt of disability benefits and were struggling to make ends meet, or they received the CERB and were afraid they would owe money on their taxes. The virtual tax clinic allowed them to stay safe in their homes while still ensuring their returns were filed."**

As tax clinic clients interact with volunteers in filing taxes, they also develop a better understanding of how to navigate the tax system going forward.

Ultimately, helping individuals access the tax credits, child benefits and other financial supports they are entitled to aligns with Food Banks Canada's long-term goal of reducing poverty, inequality and the need for food bank services.



Preventing Hunger Tomorrow Investing in Our Future

With our move to fully remote staffing, we now have team members in seven provinces collaborating across Canada in service of our mission to relieve hunger today and prevent hunger tomorrow. In the last year, we also expanded our use of the Link2Feed client intake software to improve access to informative data on the need for food banks across the country; implemented a new Customer Relationship Management system to expand our reach and service to all stakeholders; updated our financial system to provide the greatest efficiency and fortify our financial oversight; and began the implementation of a new data repository.

“The new data repository will provide Food Banks Canada with the ability to bring key data points together to enhance our research and analysis, inform our expertise on the root causes of food insecurity in Canada and, in turn, drive our policy and advocacy work, all toward our vision of a Canada where no one goes hungry.”

Chris Ferraz

CHIEF ADMINISTRATION OFFICER
Food Banks Canada

By investing in the Food Banks Canada team and new technology, we continue to expand the reach and impact of our work.

A woman in purple scrubs and a grey cardigan is standing and assisting an elderly man with glasses who is sitting up in a hospital bed. She is holding a glass of water. The room is dimly lit with a large lamp on a bedside table in the foreground. The text "Financial Accountability and Oversight" is overlaid in white.

Financial Accountability and Oversight

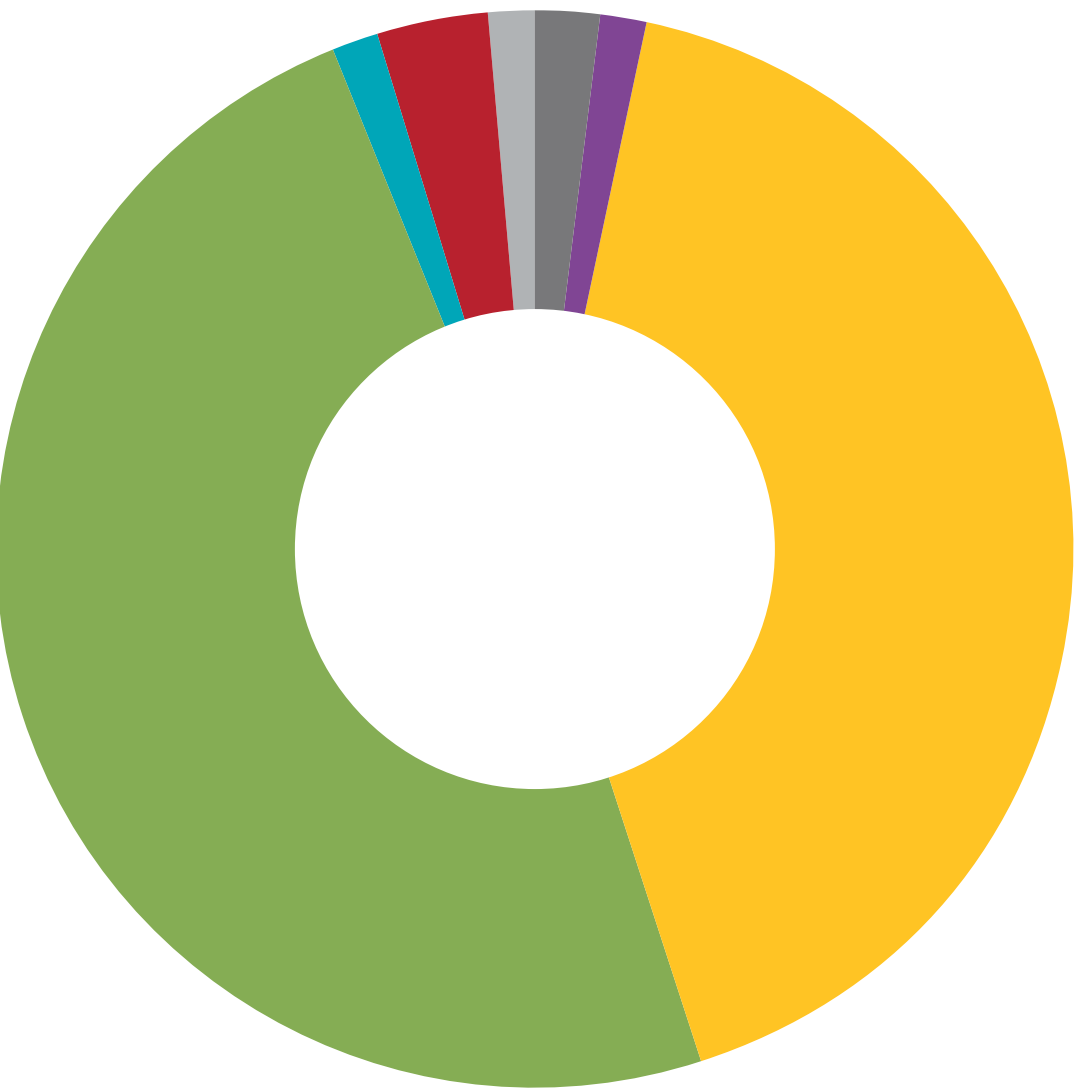
Financial Accountability and Oversight

Revenue



39%	7.23%
\$35,842,694	\$6,663,338
Government Grants	Individual Donations
20.80%	0.18%
\$19,178,264	\$168,292
Corporate Donations	Other
5.79%	27.12%
\$5,340,052	\$25,000,793
Foundation Grants	Donated Food Products

Expenses Program & Support Services



2.18%	41.77%	1.54%	1.30%
\$1,735,430	\$33,218,426	\$1,224,875	\$1,036,333
Network Services & Support	Food Acquisition & Sharing + Donated Food Distributed	Public Relations & Communications	Adminstration
1.24%	48.71%	3.25%	
\$986,798	\$38,730,475	\$2,587,602	
Research & Advocacy	Funds Distributed	Fund Development	

Oversight

The audited financial statements of Food Banks Canada have been prepared in accordance with Canadian generally accepted accounting principles for not-for-profit organizations established by the Accounting Standards Board of Canada.

The Board of Food Banks Canada approves an annual operating plan and budget and receives quarterly reports from management. Additionally, the Audit Risk and Finance Committee of the Board meets with management to monitor the external audit, financial

performance, internal control environment, enterprise risk management and related mitigation strategies of the organization.

Financial Accountability and Oversight

Statement of Operations & Change in Net Assets		
REVENUE	F22	F21
Government Grants	35,842,694	78,137,277
Corporate Donations	19,178,264	35,095,754
Foundation Grants	5,340,052	31,702,565
Individual Donations	6,663,338	15,605,799
Other	168,292	279,035
Donated Food Products	25,000,793	29,970,793
TOTAL	92,193,433	190,791,223
EXPENSES		
Program Services		
Network Services & Support	1,735,430	2,435,246
Research & Advocacy	986,798	940,051
Food Aquisition & Sharing	8,217,633	42,627,634
Funds Distributed	38,730,475	98,711,136
Donated Food Distributed	25,000,793	29,970,793
TOTAL PROGAM SERVICES	74,671,129	174,684,860
Support Services		
Public Relations & Communications	1,224,875	796,760
Fund Development	2,587,602	1,430,473
Adminstration	1,036,333	1,377,924
TOTAL SUPPORT SERVICES	4,848,810	3,605,157
TOTAL EXPENSES	79,519,939	178,290,017
Increase (decrease) in Net Assets	12,673,494	12,501,206

Statement of Financial Position		
ASSETS	F22	F21
Cash	27,736,240	32,360,831
Investments	8,010,725	3,598,603
Accounts Recievable	7,436,430	11,995,898
Prepaid Expenses	606,589	2,933,045
Capital Assets	58,709	106,266
TOTAL ASSETS	43,848,693	50,994,643
LIABILITIES & NET ASSETS		
Accounts Payable and Accrued Liabiliites	6,744,386	26,562,393
Deferred Capital Contributions	0	13,013
Deferred Rent	44,093	32,517
TOTAL LIABILITIES	6,788,479	26,607,923
NET ASSETS		
Without Donor Restrictions	24,977,448	15,129,263
With Donor Restrictions	12,082,766	9,257,457
TOTAL NET ASSETS	37,060,214	24,386,720
TOTAL LIABIILITES & NET ASSETS	43,848,693	50,994,643



**Thank You to
Our Partners**

Thank You to Our Partners

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Champions

- | | |
|----------------------------|------------------------------------|
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Thank You to Our Partners

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Jim Waters
Janna Watson

A young girl with dark hair tied back is sitting at a light-colored wooden table, focused on eating. She is wearing a grey ribbed sweater. On the table in front of her is a white plate with a sandwich, several cherry tomatoes, and some fruit. To her right, there is a bowl of fruit and a colorful patterned container. In the background, a kitchen counter with a sink and a window with blinds is visible. The scene is warmly lit, suggesting a comfortable home environment.

Board of Directors, Provincial Associations and Staff

Board of Directors, Provincial Associations and Staff

Kirstin Beardsley
CHIEF EXECUTIVE OFFICER

Network Services

- Karen Alebon**
MANAGER OF VOLUNTEERS & NATIONAL PROGRAMS
- Jaclyn Beaulieu**
NETWORK SERVICES COORDINATOR
- Kahlia Castelle**
DIRECTOR OF LEARNING & KNOWLEDGE EXCHANGE
- Glenn Court**
PROGRAM MANAGER – GRANTS
- Khoaja Khaled**
SENIOR DATA ANALYST
- Richard Matern**
DIRECTOR OF RESEARCH
- Elena Murray**
NETWORK KNOWLEDGE & LEARNING OFFICER

- Philippe Ozga**
INTERIM CHIEF NETWORK SERVICES OFFICER
- Sofia Seer**
RESEARCH OFFICER
- Chantal Senecal**
DIRECTOR OF NATIONAL PROGRAMS
- Isaac Smith**
POLICY & GOVERNMENT RELATIONS OFFICER
- Jason Stevens**
PROGRAM OFFICER – NORTHERN PROGRAM
- Kim Watkins**
PROGRAM OFFICER – GRANTS
- Marni Wolf**
PROJECT MANAGER – LINK2FEED

Development & Partnerships

- Bibi Babatunde**
PHILANTHROPY OFFICER
- Kelsey Baerg**
MANAGER, DEVELOPMENT & PARTNERSHIPS
- Caren Batchelor**
REGIONAL PROCUREMENT MANAGER, ATLANTIC REGION
- Christine Carleton**
MANAGER, DATABASE & FUNDRAISING SYSTEMS
- Jennifer Chang**
MANAGER, DEVELOPMENT & PARTNERSHIPS
- Nadia Fazioli**
MANAGER, BUSINESS DEVELOPMENT & PARTNERSHIPS
- Joelle Ferreira**
MANAGER OF ANNUAL GIVING
- Erin Filey-Wronecki**
DIRECTOR OF PHILANTHROPY
- Estefania Ramirez-Tello Flores**
DEVELOPMENT COORDINATOR, DATA & GIFT PROCESSING
- Claudia Galella**
DIRECTOR, CORPORATE DEVELOPMENT & PARTNERSHIPS
- Hussein Harji**
DEVELOPMENT COORDINATOR, ANNUAL FUND & DONOR SERVICES

- Joanna Hillier**
RETAIL FOOD PROGRAM OFFICER
- Monica Hodgson**
MANAGER, CAMPAIGN & PARTNERSHIP MARKETING
- Mark Leblanc**
DISTRIBUTION & LOGISTICS OFFICER
- Tamara Leeder**
MANAGER, DEVELOPMENT & PARTNERSHIPS
- Amy McKee**
REGIONAL PROCUREMENT MANAGER, WESTERN CANADA
- Shannon Munro**
DEVELOPMENT COORDINATOR, PARTNERSHIPS
- Melissa Panagakis**
INTERIM DEVELOPMENT COORDINATOR, STEWARDSHIP
- Joel Porter**
CHIEF DEVELOPMENT & PARTNERSHIPS OFFICER
- Lisa Sommers**
NATIONAL FOOD PROCUREMENT MANAGER
- Lisa Wernham**
DIRECTOR OF NATIONAL FOOD SHARE

Communications

- Michelle Book**
INTERIM DIRECTOR OF COMMUNICATIONS
- Beatrice Chan**
INTERNAL COMMUNICATIONS OFFICER
- Karissa Gall**
CONTENT OFFICER
- Caroline Newton**
CHIEF COMMUNICATIONS OFFICER
- Jessica Rattray**
MARKETING & COMMUNICATIONS OFFICER

Administrative

- Chris Ferraz**
CHIEF ADMINISTRATIVE OFFICER
- Chester Ann Hernandez**
FINANCE & ADMINISTRATIVE COORDINATOR
- Mahen Kandasamy**
DIRECTOR OF FINANCE
- Harula Mclardie**
EXECUTIVE ASSISTANT
- Sonia Naser**
FINANCIAL ANALYST
- KJ Thandi**
TECHNOLOGY & OFFICE COORDINATOR

Board of Directors, Provincial Associations and Staff Board Listing

Ilya Bahar

BOARD TREASURER
Retired Partner PWC

John Bayliss

BOARD CHAIR
EXECUTIVE VICE PRESIDENT,
CHIEF TRANSFORMATION OFFICER
Walmart Canada

Linda Beairsto

RETIRED CHIEF GENERAL COUNSEL
Chief Compliance Officer

Marjorie Bencz

EXECUTIVE DIRECTOR
Edmonton’s Food Bank

Tony Chow

PRESIDENT
Kellogg Canada

Sylvie Cloutier

CHIEF EXECUTIVE OFFICER
Quebec Food Processing Council (CTAQ)

Dany Hétu

EXECUTIVE DIRECTOR
Moisson Rive-Sud

Mary-Jo Hewat

BOARD SECRETARY
SENIOR VICE PRESIDENT HUMAN RESOURCES & FACILITIES
Genworth Canada

David Long

CHIEF EXECUTIVE OFFICER
Greater Vancouver Food Bank

Rosemary McCrie

FINANCE CONSULTANT
McCrie & Mundy Professional Services

June Muir

CHIEF EXECUTIVE OFFICER
UHC – Hub of Opportunities

Debbie O’Bray

DIRECTOR, MARKETING PROJECTS,
OPERATIONS & TRANSFORMATION
IGM Financial

Daman Thable Rayat

LEGAL COUNSEL
Office of the Conflict of Interest Commissioner

Peter Singer

CHAIRMAN
Thomas, Large & Singer Inc

Our Provincial Associations

