

# ADDRESSING FOOD INSECURITY FROM COAST TO COAST TO COAST

F21 ANNUAL REPORT



# SERVING COMMUNITIES IN EVERY PROVINCE AND TERRITORY IN CANADA

## FOOD BANKS CANADA KEY IMPACT FOR F21:

FOOD DISTRIBUTED – **63 MILLION LBS**

VOLUNTEER HOURS – **20 THOUSAND**

FUNDS DISTRIBUTED – **\$99 MILLION**

# OF ORGANIZATIONS IN THE FOOD BANK NETWORK – **4,751**



# A MESSAGE FROM OUR LEADERS

## NEIGHBOURS HELPING NEIGHBOURS- AT ITS CORE, THIS IS THE PURPOSE OF FOOD BANKS.

Over the past year, our neighbours have needed our help more than ever, and we have delivered.

Our vision of a Canada where no one goes hungry has always been ambitious, yet the seemingly insurmountable challenges brought on by a global pandemic have only strengthened our resolve.

Families who never imagined they would need food banks' support have come to appreciate how quickly circumstances can change. This new-found empathy brought with it a wave of caring from coast to coast to coast. Canada stepped up to help friends, family, and neighbours in need. Long-time supporters continued to give generously, and many new benefactors and partners stepped up to help. We are grateful to the individuals, corporations, foundations, and all government levels for their commitment to putting food on the table of Canadian families.

Faced with a surge in demand and significant new hurdles, Canada's food banks continued innovating and rising to the occasion. Supply chain issues, the need to re-invent service delivery models, and a shortage of staff and volunteers necessitated a complete pivot of food bank operations. Undeterred by exhaustion and stress, the steely determination of the food bank network was on full display, proving once again the food bank network can rise to any challenge thrown in its path.

Food Banks Canada's dedicated team also delivered a record number of achievements, including packing and distributing nearly 400,000 emergency food hampers, robust programming, and support for the network to address its evolving needs, an in-depth special COVID-19 snapshot report, an appointment to the National Food Policy Advisory Council, and hundreds of media interviews, to name a few. Our Government Relations and Development teams also secured a record amount of food and financial support, thanks to the generosity of so many.

As we look to the year ahead, we will continue to innovate and challenge the status quo, building on our learnings to ensure an even stronger and more resilient system.

While the economic impact of the pandemic will last for months, perhaps years to come - Canadians can take comfort in the knowledge that we are ready, willing, and able to continue supporting our neighbours in need today, while advocating for policy change to reduce poverty, and in turn food bank use, in the future.



**CANADIANS CAN TAKE COMFORT  
IN THE KNOWLEDGE THAT WE  
ARE READY, WILLING, AND ABLE  
TO CONTINUE SUPPORTING OUR  
NEIGHBOURS IN NEED.**

**Chris Hatch**  
CEO, Food Banks Canada



**Deborah O'Bray**  
Chair, Food Banks Canada  
Board of Directors

# OUR STRATEGIC PLAN

FOOD BANKS CANADA'S STRATEGIC PLAN IS FOCUSED ON THREE KEY PILLARS:

- 1 MAXIMIZING COLLECTIVE IMPACT
- 2 STRENGTHENING LOCAL CAPACITY
- 3 REDUCING THE NEED FOR FOOD BANKS



“Food Banks Canada helped unify food banks in a very challenging year”

June Muir, Executive Director, Unemployed Help Centre, Windsor

This strategy drove some notable accomplishments:

- ✓ **Increased engagement with the network** through advisory committees, town halls, and communications
- ✓ **Completed a special task force** with representatives from across the country, focused on roles, governance, and structure, to position our network more strategically for the future
- ✓ **Started development of our first network-wide common goal**
- ✓ **Launched a new webinar series** available to the entire network
- ✓ **Over 3,814 grants** and other disbursements issued across the network over the last three years, focused on increasing capacity
- ✓ **Increased donor support by over 80%**
- ✓ **Shared over 25M lbs. of food**, on average, over the last three years through our National Food Sharing System and retail partnerships
- ✓ **Launched a new knowledge-sharing/network engagement tool** across the network
- ✓ **Developed and shared a special COVID snapshot report**, capturing the impact of the pandemic on the food banking network and highlighting the positive influence social policy can have on food insecurity
- ✓ **Initiated the national implementation of Link2Feed technology** to provide accurate, real-time data reflecting need across the country

## OUR STRATEGIC PLAN CONTINUED

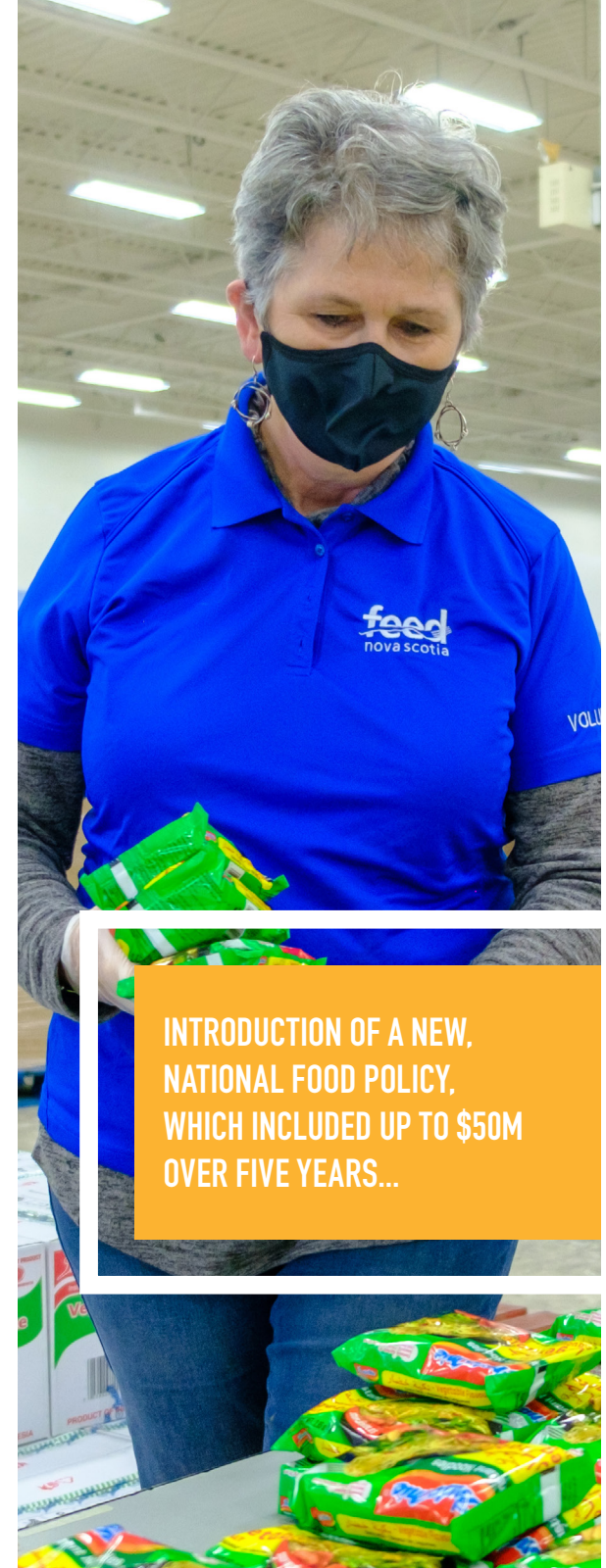
One of our greatest achievements was accomplished through our ongoing Government Relations and Advocacy work.

**ANNUALLY, FOOD BANKS CANADA PROVIDES POLICY RECOMMENDATIONS THAT ADDRESS THE UNDERLYING CAUSES OF FOOD INSECURITY.**



Over the last three years, the following policy priorities have been adopted by the federal government, at least in part due to our influence:

- ✓ A firm commitment to **developing a national, affordable early learning and childcare system**
- ✓ The **modernization of employment insurance**
- ✓ **Introduction of a disability inclusion plan and creation of a new benefit for people with disabilities**
- ✓ Introduction of **free, automatic tax filing for simple returns**, which will help ensure access to all eligible people
- ✓ Introduction of a **new, national poverty reduction strategy**
- ✓ Introduction of a **new, national food policy, which included up to \$50M over five years**, supporting infrastructure of charitable organizations, such as food banks
- ✓ Introduction of a **national housing strategy**—The fall 2020 speech from the throne included the intention of **fast-tracking the development of 3,000 new affordable housing units** (although urgent support is needed for low-income renters)
- ✓ Commitment to a **universal pharma care program**
- ✓ **Appointment of our CEO to the Canada Food Policy Advisory Council**



**INTRODUCTION OF A NEW, NATIONAL FOOD POLICY, WHICH INCLUDED UP TO \$50M OVER FIVE YEARS...**

# LOOKING AHEAD

As we look to the year ahead, we are hopeful and continue to focus on advancing and championing the food bank network's incredible work. We remain well-positioned to deepen our engagement and structure and continue to maximize our collective impact on Canada's food insecurity.

This past year has demonstrated the incredible dedication, innovation, and resilience of the network as they responded to a higher need. The pandemic has also highlighted food insecurity within Canada and the positive impact social policy can have.



## WE REMAIN WELL-POSITIONED TO CONTINUE TO MAXIMIZE OUR COLLECTIVE IMPACT ON CANADA'S FOOD INSECURITY.

In the short term, we will continue to focus on investing in the ecosystem of food banks, agencies and associations. We look forward to expanding the network's reach and accessibility while raising our advocacy efforts nationwide to address the underlying causes of food insecurity. As always, we remain deeply committed to relieving hunger today and preventing hunger tomorrow.



THE PANDEMIC HAS ALSO HIGHLIGHTED FOOD INSECURITY WITHIN CANADA AND THE POSITIVE IMPACT SOCIAL POLICY CAN HAVE.

# A YEAR LIKE NO OTHER – OUR COVID RESPONSE

FOOD BANKS CANADA DELIVERED THROUGH THE CHALLENGES-



**\$148M +  
RAISED AND  
COUNTING**

➤ [See how its impacting food banks across Canada](#)

**“We were concerned about funding when COVID started, however grants and FBC funds became available which relieved the stress.”**

Faith Covenant Church Food Bank, Breton, AB

Throughout possibly our most challenging year to date, we adapted, found new sources of support and created new partnerships to ensure that food banks across the Canadian network were able to be there for clients in need. Thanks to government, families, individuals and corporations, we supported the food bank network in Canada as they pivoted and retooled to provide safe, emergency help for communities experiencing food insecurity.



**...WE ADAPTED, FOUND NEW SOURCES OF SUPPORT AND CREATED NEW PARTNERSHIPS...**

## A YEAR LIKE NO OTHER – OUR COVID RESPONSE CONTINUED

### WE CALLED, CANADA ANSWERED-

Providing food to those in need can be hard even at the best of times. With COVID-19, that task became much more difficult. Food Banks Canada's COVID-19 Response Fund was established to support more than 4,700 community organizations across Canada and help them meet the unique challenges of the pandemic.



WE CAME TOGETHER AS A COUNTRY WHEN OUR NEIGHBOURS NEEDED US MOST.

### FOOD BANKS CANADA'S COVID-19 RESPONSE FUND WAS ESTABLISHED TO SUPPORT MORE THAN

4,700 FOOD BANKS COMMUNITY ORGANIZATIONS ACROSS CANADA...

HUNDREDS OF THOUSANDS OF CANADIANS, SMALL AND LARGE BUSINESSES, PRIVATE AND FAMILY FOUNDATIONS AND GOVERNMENT PLEDGED THEIR SUPPORT.

Hundreds of thousands of Canadians, small and large businesses, private and family foundations and government pledged their support. This ensured that food banks could continue their work and overcome challenges such as reduced volunteers, adjusting operations to keep staff, volunteers, and clients safe, and prevent supply chain interruptions.

We came together as a country when our neighbours needed us most. Food insecurity in Canada was already at unacceptable levels even before the pandemic but with the economic

downturn, job and business losses, illness and limited access to food, many Canadians had to use a food bank for the first time.

As supply chains were impacted, products destined for restaurants and food service businesses were left unsold and risked going to waste. Food Banks Canada, supported by generous donors and the Federal Government Surplus Food Rescue program grant, was able to distribute that product to food banks across the country to support food banks, farmers and food processors.



A YEAR LIKE NO OTHER CONTINUED

# THANK YOU CANADA

*Canadians across the nation heeded our call for help in record time:*

Bell Media (CTV), Canadian Broadcasting Corporation (CBC Television), Rogers Media (Citytv), Corus Entertainment (Global), in partnership with Insight Productions, created the epic and record breaking Stronger Together campaign and concert. The 190-minute, national concert special featured top Canadian talent and aired on 44 television networks, reaching 12.3M viewers. Incredibly, the concert raised over \$9M for Food Banks Canada.

***"Bell Media was proud to be the founding broadcast partner of STRONGER TOGETHER, and to help Canadians in need through our partnership with Food Banks Canada"*** said Justin Stockman, VP Content Development and Programming, Bell Media. ***"With more than 12 million viewers reached, STRONGER TOGETHER became an example of how Canadians came together to support each other in uncertain times, and Bell Media was honoured to play a role in that."***

Rogers/Blue Jays then went above and beyond with Step up to the Plate, allowing the use of the Rogers Centre and staff to pack tens of thousands of hampers to be shipped across the country.

***"COVID-19 has had a disproportionately harsh impact on Canadians who were already facing hardships. In response, we doubled down on our efforts to address food insecurity in communities and, together with our partners and fans, have contributed more than 1.5 million meals."*** said

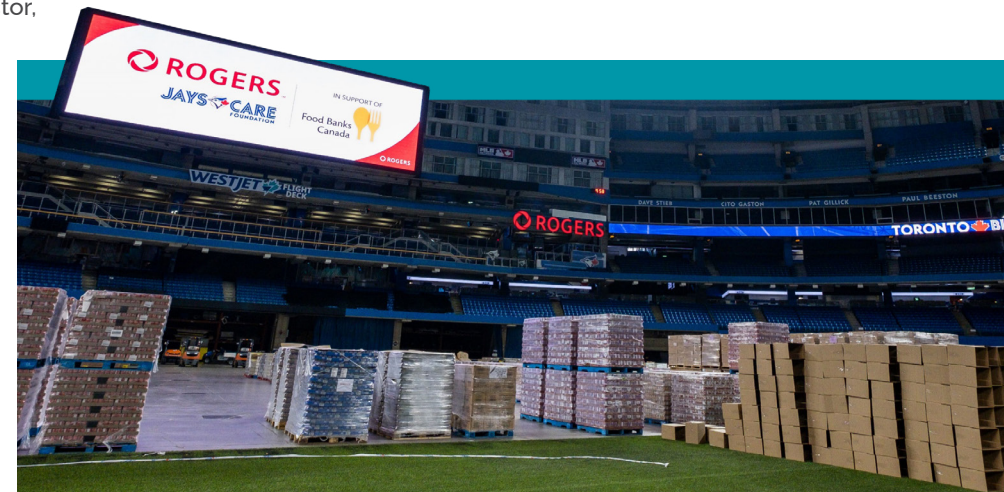
Robert Witchel, Executive Director, Jays Care Foundation.

***"AT ROGERS...OUR 25,000 STRONG TEAM MEMBERS ACROSS THE COUNTRY ARE HERE TO GIVE TOGETHER AND GIVE BACK..."***

# STRONGER TOGETHER TOUSSEMBLE

\$9M+ RAISED FOR FOOD BANKS CANADA | AIRED ON 390 CHANNELS NATIONWIDE | 12.3M VIEWERS

***"We have a strong tradition of community service at Rogers, and our 25,000 strong team members across the country are here to give together and give back to Canadians when they need it most. Along with our employees, customers, and fans, we have already contributed more than 2 million meals to Food Banks Canada through COVID-19 and we are excited to roll up our sleeves to help fill more plates for Canadians relying on these donations,"*** added Joe Natale, President & CEO, Rogers Communications.



**A YEAR LIKE NO OTHER** CONTINUED

**THE FEDERAL GOVERNMENT OF CANADA SUPPORTED CANADIANS THROUGH FOOD BANKS CANADA-**

Prime Minister, Justin Trudeau said about food banks during the pandemic

**“It’s a time where we’ve really seen first-hand, Canadians come together to be there for each other, to support one another.”**

With the support of over **\$83M in funding including connections to quality surplus food provided by the Government of Canada**, Food Banks Canada was able to provide unparalleled support to food banks and agencies in every part of our nation. This helped keep the doors open at many organizations.



**Canada**



**“Extra funding through FBC & Federal Government has been a lifeline.”**

Community Food Share, Winchester, ON

## A YEAR LIKE NO OTHER CONTINUED

### PROVIDING MUCH NEEDED HELP IN THE NORTH

This year, Food Banks Canada was able to reach remote communities across the northern territories, more than ever before. Funds from the Government of Canada and generous donors were shared with 30 different food banks and community-based organizations located in Nunavut, Northwest Territories and Yukon. Further, funds were shared with organizations in northern regions of British Columbia, Alberta, Saskatchewan, Manitoba, Ontario, Quebec, and Newfoundland and Labrador.

Thanks to the Government of Canada's Surplus Food Purchase Fund as well as other food and fund donors, Food Banks Canada shipped 933,384 lbs of protein, including chicken, fish, and bison, and high quality shelf stable staples into 58 communities across the territories as well as an additional 35 northern communities in the provinces. Given the high level of food insecurity experienced in the north, Food Banks Canada is proud to have extended our support to our northern neighbours during this challenging year.

Thanks to donor Nolinor Air, in one shipment alone, Food Banks Canada was able to share a plane full of 28 pallets of much-needed food, water, baby and personal care items and three times more After The Bell healthy kids packs than a typical shipment to our affiliate in Iqaluit.



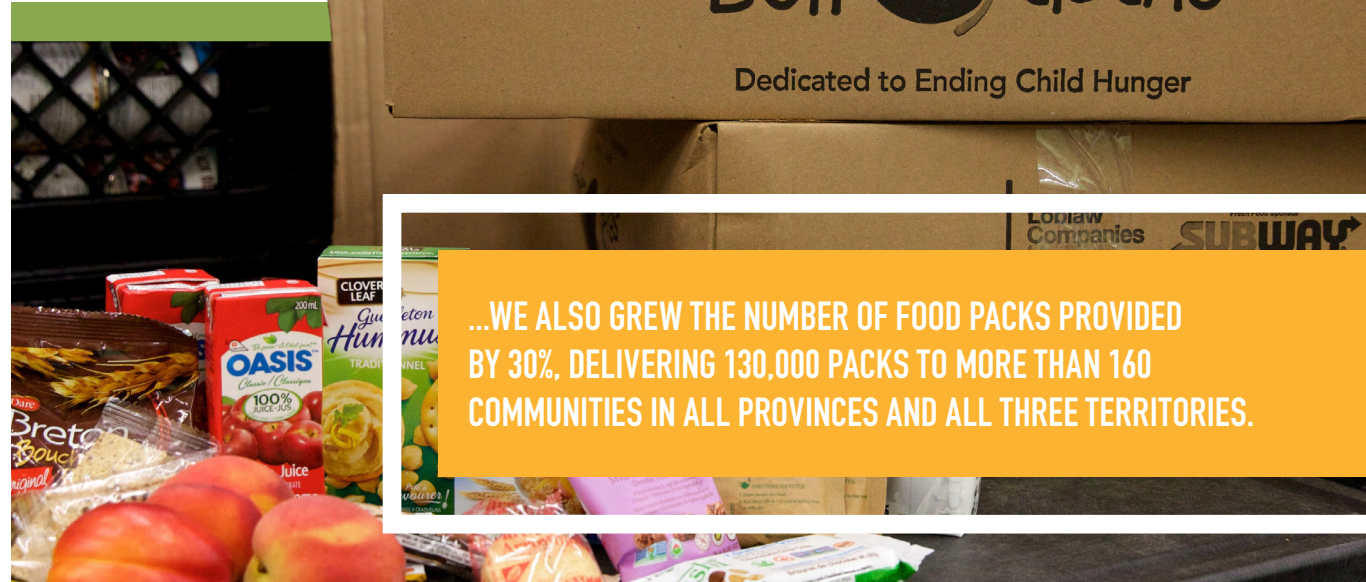
**“When times are tough,  
it's time to give back.”**

Marco Prud'Homme, Nolinor President

# OUR PROGRAMS

## EFFORTS AGAINST CHILD HUNGER

Food Banks Canada's After the Bell Program responds to child hunger by providing healthy, child-friendly food packs during the summer months, when school food programs are closed. This year, amid mandatory school closures due to COVID-19, most school nutrition programs shut down early. In response, Food Banks Canada accelerated the program so food banks could deliver packs to children in need from May through September. To expand the reach of the program, we also grew the number of food packs provided by 30%, delivering 130,000 packs to more than 160 communities in all provinces and all three territories.



**“Many of our clients had tears in their eyes when we distributed the After the Bell food packs for the first time here at Good Neighbors Food Centre. Clients often tell us that fresh fruits and vegetables are much too costly for them—so being able to assist our community members and provide nutritious, fresh fruits and vegetables for their children was incredible. After the Bell has made it possible for us to achieve our goals of increasing access to fresh food in our communities.”**

Nadine Ens, Executive Director, Good Neighbours Care Centre, Rosthern, SK

## OUR PROGRAMS CONTINUED

### SHARING KNOWLEDGE AND FACILITATING LEARNING

Throughout the past year, Food Banks Canada continued its goal of providing high-quality, virtual, instructor-led training, online courses and self-directed learning opportunities for the food bank network. Topics included food safety, stewardship in times of COVID-19, Indigenous food security and food sovereignty, building communities post-pandemic, storytelling, psychological first aid and building resilience.

Additionally, to support the network in navigating the pandemic and current social climate, a COVID-19 toolkit, a mental health support guide and an anti-racism resource package were also developed and shared across the network.

We also launched a new business communication platform (Facebook Workplace), to enhance connectivity, facilitate knowledge exchange and optimize collaboration and connection across the food bank network.



**“I just joined Food Banks Canada's Workplace today and I have to say, this is exactly what we need as food bankers! A solid communication connection throughout our network, whether you are located in British Columbia, Nunavut, Newfoundland and all points in between, at the touch of the keyboard.”**

Mark LeBlanc, Vestiaire St-Joseph, NB



## OUR PROGRAMS CONTINUED

### INCREASED CAPACITY BUILDING

With support from partners, Food Banks Canada has continued its investment in capacity building within the food bank network. Capacity building ensures the network has the infrastructure it needs to continue to provide access to all communities in need across Canada. This includes investments in cold storage, refrigerated trucks, warehousing etc, and ensures that the highest food safety is preservable and an increase in fresh food is possible, thereby benefiting every region and client. This heightened quality control is only possible through the ongoing support of our incredible donors.



## OUR PROGRAMS CONTINUED

### FURTHERING LINK2FEED TECHNOLOGY

Last year, FBC began expanding the use of Link2Feed across the network of food banks in order to standardize client intake and increase data collection capacity. Link2Feed is a user-friendly cloud base software that enables food banks and their agencies to collect, manage and track client data and usage statistics in real time. We have started onboarding food banks in six provinces which realizes our goal of having 60% of the food bank network using Link2Feed. Rollout will continue nationally and will enable Food Banks Canada to further contribute and support evidence based policy that helps to reduce food insecurity.

**LINK2FEED IS A USER-FRIENDLY, CLOUD-BASED SOFTWARE THAT ENABLES FOOD BANKS AND THEIR AGENCIES TO COLLECT, MANAGE AND TRACK CLIENT DATA AND USAGE STATISTICS.**



**“The extra time we save by operating Link2Feed allows us to keep our staff and volunteers focused on providing a consistent and impactful service to our clients and community. Link2Feed gives us the confidence and support to know we are always capturing the important data which allows us to report a clear and accurate picture of hunger in our community.”**

Bernadette Siracky, Executive Director, Kamloops Food Bank, BC

## OUR PROGRAMS CONTINUED

### FOOD INNOVATION

Food Banks Canada continues to invest in food innovation across Canada— recovering, transforming and delivering high quality food into the hands of clients. This work includes investing in food recovery activities that are part of the foundation of the food banking system. We also facilitated increases in quality fresh produce, meat and dairy products, food transformation efforts and purpose manufacturing. This work was even more important this past year, as supply chains were strained due to the pandemic. With support from partners across Canada, Food Banks Canada was able to secure high quality food for distribution to all parts of our country.

**“We are a group of volunteers who are transforming how food banks get good, nutritious food. We take manufacturing and food opportunities and use our partner network to develop high quality food at exceptional value. We deliver that food to those who need it.”**

Elliott Penner, For Good Foundation



**“The arrival of For Good Foundation products was like a godsend for us. During the early days of COVID, we were experiencing significant supply chain issues and were unable to source the products we needed for our food banks. The For Good Foundation products are extremely high quality and meet our nutritional needs with very low sugar and salt content.”**

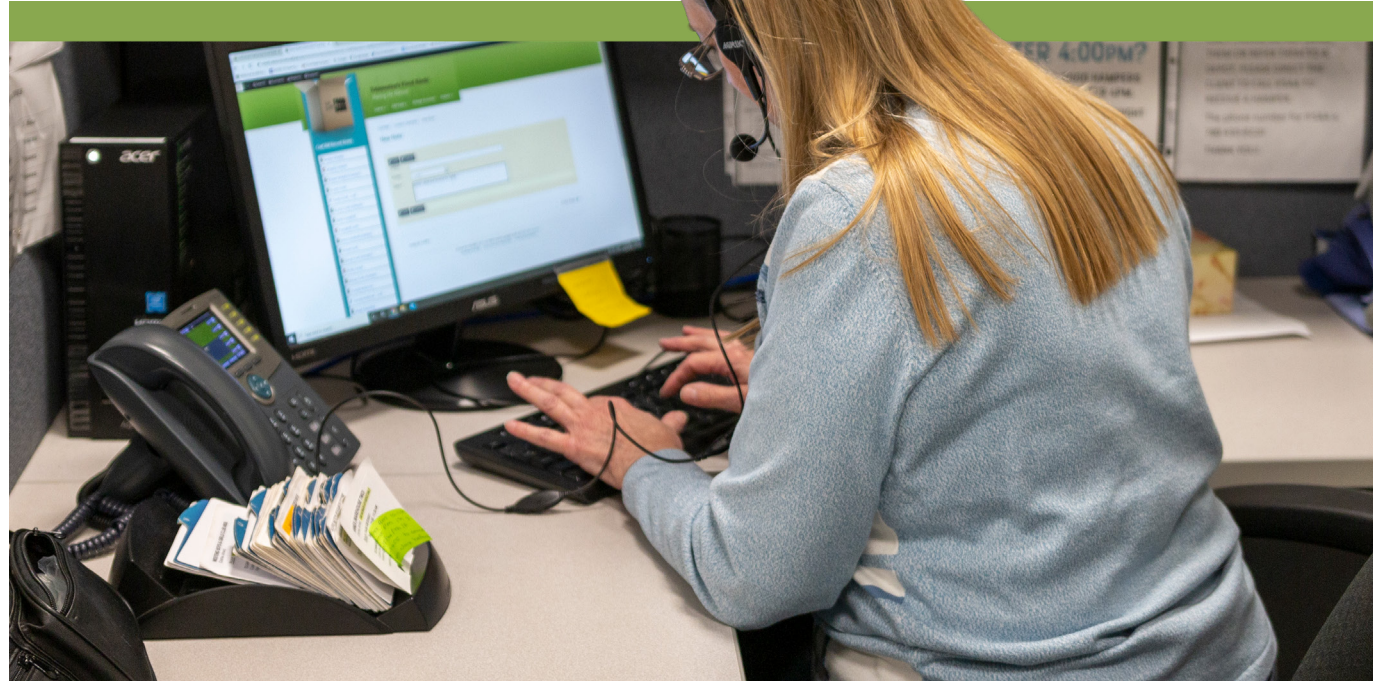
Ken Canning, Food Depot Alimentaire



## OUR PROGRAMS CONTINUED

### TAX CLINICS

For households whose incomes fall below the poverty threshold, every dollar counts when it comes to being able to meet basic needs. There is a range of federal and provincial financial supports available to households receiving social assistance, such as the GST/HST credit, federal and provincial child benefits, and other tax benefits that can significantly increase incomes for those on social assistance. However, many of these benefits require submission of a tax return, and those who don't file, miss out.



Nationwide, food banks are local, community-based leaders, able to reach vulnerable populations to help them meet their basic needs. In Food Banks Canada's network, over 300 food banks, either directly provide or refer people to services to help people file their taxes free of charge. We support this effort through a partnership with KPMG Canada.

**...OVER 300 FOOD BANKS, EITHER DIRECTLY PROVIDE OR REFER PEOPLE TO SERVICES TO HELP PEOPLE FILE THEIR TAXES FREE OF CHARGE.**



# RESEARCH & ADVOCACY

Research and advocacy are core components of Food Banks Canada's mission. Because of the pandemic, our research needed to pivot accordingly. Although we were unable to complete our annual HungerCount, we shifted our attention to the impact COVID-19 had on food insecurity, how the food banks responded, and the impact social policy can play.

Food banks faced unprecedented operational challenges that arose specifically because of the pandemic. They ranged from huge reductions in volunteers, significant shortages in food supply due to large disruptions in the supply chain, a decline in public donations, large reductions in previous funding streams, and challenges to rapidly implementing new public health protocols.

These challenges were some of the key findings highlighted in the report ***A Snapshot of Food Banks in Canada and the COVID-19 Crisis***, released in early December. The report also provided impressions from the network about which social policies had the most significant impact on food bank demand and policy recommendations to reduce food insecurity as we move forward in our recovery.



## SOME KEY FINDINGS INCLUDED:

The majority (**52%**) of food banks saw an increase in March compared to the previous year, with over one quarter seeing increases of greater than **25%**.



**53%** of food banks reported a decrease in overall usage from March 2020 to June 2020, with 90% of food banks attributing that decrease to increased financial support for clients from the government from benefits such as the CERB and the Canada Child Benefit.



Despite new social policy initiatives, **1/3** of food banks reported an increase throughout this period, and **1/6** reported no change.



Nearly **50%** of food banks provided food support to other emergency programs during the pandemic outside of agencies they usually support or share food with (such as school programs, social housing units, social services agencies, or neighbouring food banks).



Of those who saw an increase in demand throughout this period, **87%** attributed it to COVID-19 related job losses.



**42%** of food banks reported a reduction in volunteers to be a challenge of critical importance since the early stages of the pandemic.



Nearly **70%** initiated a home delivery service to better serve those facing more significant health risks during the pandemic, such as seniors and people with disabilities.



## RESEARCH & ADVOCACY CONTINUED

### FOOD INSECURITY, POVERTY, AND PANDEMIC RECOVERY

A Snapshot of Food Banks in Canada and the COVID-19 Crisis report also found that food banks located in urban centres with populations of 100,000 or more were more likely to report increases in client usage throughout the pandemic, mainly due to COVID-19 related job losses combined with the higher costs of living in cities. Census data shows higher concentrations of racialized communities live in urban centres, and they are overrepresented in lower-income neighbourhoods.

Reports by Statistics Canada confirm that racialized communities have been harder hit financially throughout this crisis and are also more likely to work in low-wage, high-risk jobs.

On February 9th, CBC published an *Op-Ed* written by Food Banks Canada's Director of Research Richard Matern. The Op-Ed highlights how the policies we recommend to reduce food insecurity and food bank use would also help address inequities in social determinants of health as outlined in a report by the *Public Health Agency of Canada (PHAC), From Risk to Resilience: An Equity Approach to COVID-19*.



...RACIALIZED COMMUNITIES HAVE BEEN HARDER HIT FINANCIALLY THROUGHOUT THIS CRISIS...

Implementing public policies that help ensure people have adequate income and affordable housing and childcare will not only address poverty but are also foundational for building a healthy, virus-resistant society during recovery.

## NEXT STEPS

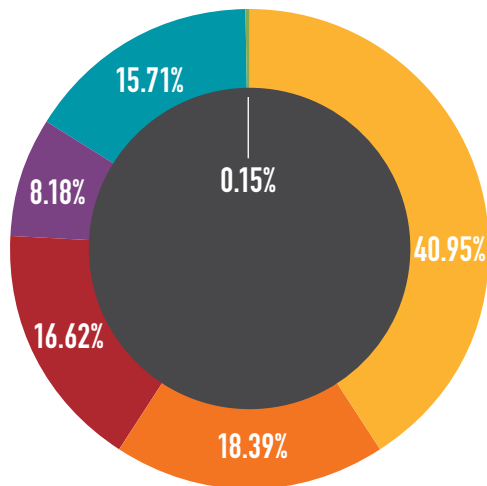
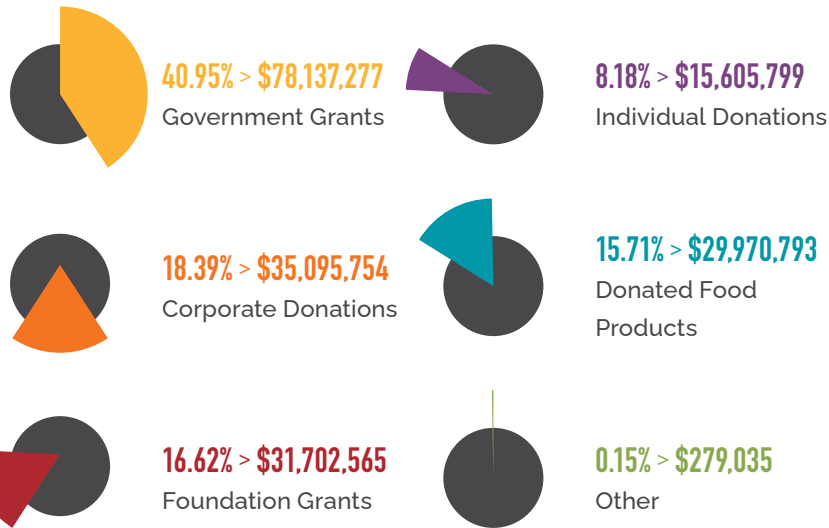
To address the root causes of food bank use, which relate to poverty and low incomes, we are calling on the federal government to:

- ✓ DEVELOP BETTER SUPPORTS FOR LOW-INCOME SINGLE ADULTS
- ✓ IMMEDIATELY INVEST IN THE CREATION OF AFFORDABLE EARLY LEARNING AND CHILDCARE ACROSS THE COUNTRY
- ✓ INTRODUCE NEW SUPPORTS FOR LOW-INCOME RENTERS
- ✓ ESTABLISH A PATH TOWARDS A MINIMUM INCOME FLOOR FOR LOW-INCOME CANADIANS
- ✓ RE-ASSESS AND IMPROVE OUR APPROACH TOWARDS FOOD SECURITY IN CANADA'S NORTH

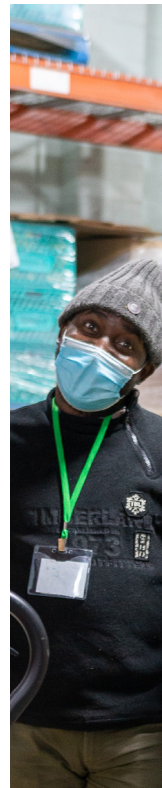
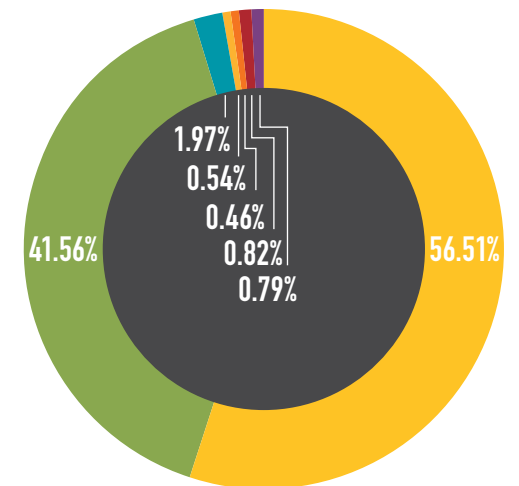
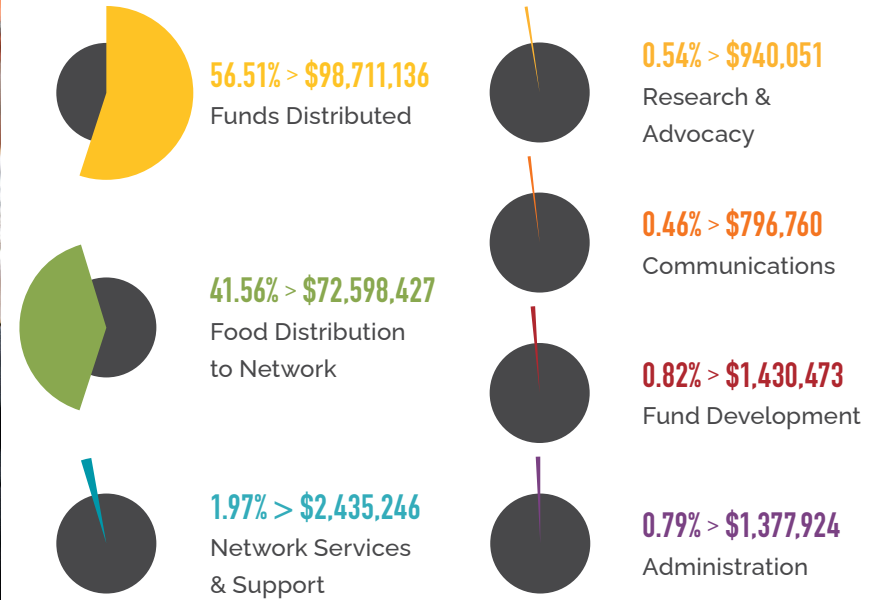


# FINANCIAL ACCOUNTABILITY AND OVERSIGHT

## REVENUE



## EXPENSES



## OVERSIGHT:

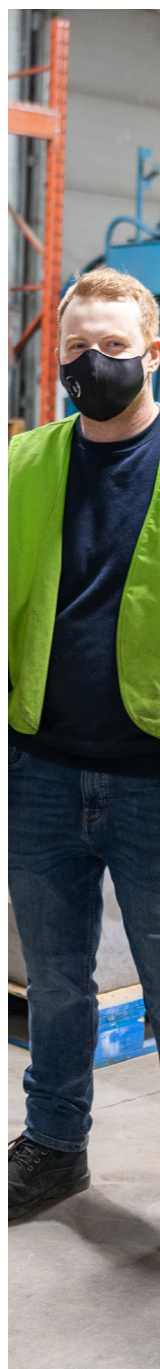
The audited financial statements of the Food Banks Canada have been prepared in accordance with Canadian generally accepted accounting principles for not-for-profit organizations established by the Accounting Standards Board of Canada.

The Board of Food Banks Canada approves an annual operating plan and budget and receives quarterly reports from management. Additionally, the Audit Risk and Finance Committee of the Board meets with management to monitor the external audit, financial performance, internal control environment, enterprise risk management and related mitigation strategies of the organization.

## FINANCIAL ACCOUNTABILITY AND OVERSIGHT CONTINUED

### STATEMENT OF OPERATIONS & CHANGE IN NET ASSETS

REVENUE	2021	2020
Government Grants	78,137,277	5,028,923
Corporate Donations	35,095,754	14,401,105
Foundation Grants	31,702,565	6,116,369
Individual Donations	15,605,799	2,228,425
Other	279,035	274,360
Donated Food Products	29,970,793	25,574,428
<b>TOTAL</b>	<b>190,791,223</b>	<b>53,623,609</b>
<b>EXPENSES</b>		
Program Services		
Network Services & Support	2,435,246	1,390,622
Research & Advocacy	940,051	585,550
Funds Distributed	98,711,136	21,486,608
Food Acquisition and sharing	42,627,634	2,809,098
Donated Food Distributed	29,970,793	25,574,428
<b>TOTAL PROGRAM SERVICES</b>	<b>174,684,860</b>	<b>51,846,305</b>
Support Services		
Communications	796,760	520,689
Fund Development	1,430,473	871,922
Administration	1,377,924	1,162,723
<b>TOTAL SUPPORT SERVICES</b>	<b>3,605,157</b>	<b>2,555,334</b>
<b>TOTAL EXPENSES</b>	<b>178,290,017</b>	<b>54,401,639</b>
<b>Increase (decrease) in Net Assets</b>	<b>12,501,206</b>	<b>-778,030</b>



### STATEMENT OF FINANCIAL POSITION

ASSETS	2021	2020
Cash	32,360,831	6,789,818
Investments	3,598,603	6,286,227
Accounts Receivable	11,995,898	12,323,073
Prepaid Expenses	2,933,045	1,264,743
Capital Assets	106,266	375,565
<b>TOTAL ASSETS</b>	<b>50,994,643</b>	<b>27,039,426</b>
<b>LIABILITIES AND NET ASSETS</b>		
Accounts Payable and Accrued Liabilities	26,562,393	15,051,852
Deferred Capital Contributions	13,013	67,630
Deferred Rent	32,517	34,430
<b>TOTAL LIABILITIES</b>	<b>26,607,923</b>	<b>15,153,912</b>
<b>NET ASSETS</b>		
Without Donor Restrictions	15,129,263	5,616,494
With Donor Restrictions	9,257,457	6,269,020
<b>TOTAL NET ASSETS</b>	<b>24,386,720</b>	<b>11,885,514</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>50,994,643</b>	<b>27,039,426</b>

The audited financial statements of Food Banks Canada are available on the Food Banks Canada website at <https://www.foodbankscanada.ca/Annual-Reports.aspx>.

# WE ARE GRATEFUL TO THE SUPPORTERS WHO HELPED US STRENGTHEN COMMUNITIES OVER THE PAST YEAR

## FOOD BANKS CANADA RECOGNIZES THESE DONORS FOR THEIR GENEROUS CONTRIBUTIONS AND COMMITMENTS OF \$100,000 AND ABOVE

In partnership with exceptional donors, Food Banks Canada was able to share more than \$98 million through a record number of grants and over 63 million lbs of food to food banks across the country. This allowed food banks to remain open, innovate, operate safely and continue to be there for their communities through a time of great uncertainty.

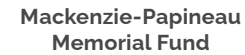
Learn more information specific to our COVID-19 Response fund here <https://covid19impactreport.foodbankscanada.ca>



DONOR SUPPORT CONTINUED

“Bell Media was proud to be the founding broadcast partner of STRONGER TOGETHER, and to help Canadians in need through our partnership with Food Banks Canada. With more than 12 million viewers reached, STRONGER TOGETHER became an example of how Canadians came together to support each other in uncertain times, and Bell Media was honoured to play a role in that.”

Justin Stockman, VP Content Development and Programming, Bell Media



## DONOR SUPPORT CONTINUED

### DONORS LISTED HERE ARE RECOGNIZED FOR THEIR GENEROUS CONTRIBUTIONS AND COMMITMENTS OF \$50,000 - \$99,999

Astellas Pharma  
Baffinland Iron Mines Corporation  
Boehringer Ingelheim (Canada) Ltd.  
Burgundy Asset Management  
Cargojet  
Chep Charitable Foundation Inc.  
Coca-Cola Canada  
Credential Asset Management Inc.  
Credit CI Investments  
Danica Imports Ltd.  
Estée Lauder Cosmetics Ltd  
Grant Thornton Foundation  
Great-West Life, London Life, Canada Life  
Hamilton Community Foundation  
Home Trust Company  
Husky Group of Companies  
Instacart  
Kubota Canada Ltd.  
Lockheed Martin  
Maple Leaf Foods  
Million Dollar Round Table Foundation Canada  
Nature's Path Foods, Inc.  
OKD Marketing  
Paris Jewelers  
Private Giving Foundation  
Raymond James Canada Foundation  
Smucker Foods of Canada Corp  
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Syngenta Canada Inc.

Takeda Canada  
TD Accounts Payable Centre  
The Azrieli Foundation  
The UK Online Giving Foundation  
The Vertex Foundation  
Thomas Large & Singer Inc.  
TMX Group  
UK Online Giving Foundation  
UNFI  
UPS Foundation  
WestJet  
Windsor Salt



**“As an essential service, we have been on the front line and noticed the impacts of these unprecedented times in the communities we serve. At Couche-Tard/ Circle K, we believe that all Canadians should have access to the food they need. This partnership with Food Banks Canada is a way for us to pay it forward and support our communities in these difficult times and beyond.”**

Stéphane Trudel, Senior Vice President, Operations,  
Alimentation Couche-Tard



## DONOR SUPPORT CONTINUED

### FOOD & CONSUMER PRODUCT DONORS

We are grateful for the generosity of these key food donors, who have worked closely with us so that we can continue to share food with food banks and community organizations, across the country.



Active International  
Clif Bar & Company  
Cloverleaf  
Colgate-Palmolive  
Canada Inc  
Emblem (TLS)  
Kik Corp  
Kimberly-Clark Inc  
Lamb Weston

Les Fermes Dani Inc  
Nestle Canada Inc  
Parkland Corporation  
Peak of the Market  
Post Foods Canada Inc  
Private Brands Consortium  
Unilever Canada  
Unico  
Vita Coco

### AGRICULTURAL COMMODITY FOOD PARTNERS

We are grateful for the partnership of these companies who provided us with access to (at or reduced cost) raw agricultural commodities which increased the amount of fresh food that food banks could share with community members.

Agropur  
AGT Foods  
Belwood Poultry  
Blundell Seafoods Ltd.  
Canadian Rangeland Bison & Elk  
Canards du lac Brome  
Countryside Farms  
Dairy Farmers of Canada  
DeBoers  
Exceldor West  
Frontier Bison Ltd.  
Highbury Canco  
Lactalis  
Maple Leaf Foods  
Maple Lodge Farms  
Maritimes Pride Eggs  
Montpak  
Nutri Oeufs Inc.  
Ocean Brands  
Ontario Pride Eggs  
Saputo  
Star Egg  
The For Good Foundation  
True North

“Dairy farmers believe that all Canadians should have access to safe and nutritious foods like dairy, and we are pleased to continuously support food banks in their efforts to eradicate hunger and empower families.”

Pierre Lampron, President, Dairy Farmers of Canada



## DONOR SUPPORT CONTINUED

### INDIVIDUAL & MONTHLY DONORS (\$10K+)

During a year of great uncertainty, Food Banks Canada saw an outpouring of generosity from incredible individuals and small businesses. Donors across the country stepped up to support their neighbours struggling with food insecurity. We are extremely grateful to the list of donors below for their generous contributions of \$10,000 +. These donors, in addition to thousands of others, helped us deliver more food, funds and support to food banks so they could continue to serve their local communities.

Anthony Duclair

Blake Lively &

Ryan Reynolds

Brian Rustige

Canoe4Covid

Christopher Burton

Colleen Mitchell &

James Phillips

Elena Iacono

GlobeInvest Capital

Management Inc.

Heather & Michael Wood

John & Dianne Tummers

Kasian Architecture

Khiet-Van Chau

Moray Tawse

Mr & Mrs David Baird

Ms Anju Virmani

Oppono Lending

Company

Rob & Ann Ewan

Starlight Investments

Stronger Together

The Cast of

Schitt's Creek

Trish & Barrie Barootes

Zahra & Salima Karim

Shariff



**“All the proceeds from my cookbook are to support Canadians experiencing food insecurity because my grandmother loved Canada so fiercely, it was a country that gave her so much. She also loved sharing tasty food with family and friends.”**

Elena Iacono

**“Our 60 days travel across Canada via canoe was inspired by our desire to help individuals and families experiencing hunger during the pandemic. We are glad to give back to the community.”**

Canoe4Covid team member



# STAFF LISTING

“Without our team pulling together the way we did, it wouldn’t have been possible to accomplish what we did in this very challenging year. No one could have predicted the obstacles stemming from the pandemic, however the Food Banks Canada team rose to every challenge. Our incredible staff continues to help our organization push harder towards the realization of our vision of a Canada where no one goes hungry.”

Chris Hatch, CEO, Food Banks Canada

Chris Hatch – Chief Executive Officer

## NETWORK SERVICES

Elena Murray	– Network Knowledge & Learning Officer	Erin Filey-Wroneki	– Director of Philanthropy
Glenn Court	– Program Officer	Erin McAllister	– Senior Development Officer, Partnerships
Isaac Smith	– Policy & Government Relations Officer	Hussein Harji	– Donor Services Coordinator
Jennifer Beesley	– Program Manager	Joanna Hillier	– Retail Food Program Officer
Kahlia Castelle	– Director of Learning & Knowledge Exchange	Joelle Ferreira	– Manager of Annual Fund and Donor Services
Karen Alebon	– Manager of Volunteers and National Programs	Lisa Sommers	– National Food Procurement Manager
Kirstin Beardsley	– Chief Network Services Officer	Lisa Wernham	– Director of National Food Share
Marni Wolf	– Project Manager – Link2Feed	Nasiha Musarrat	– Development Officer Government & Foundations
Philippe Ozga	– Director of Government Relations & Advocacy	Tania Little	– Chief Development & Partnership Officer
Richard Matern	– Director of Research		
Sofia Seer	– Research Officer		

## DEVELOPMENT & PARTNERSHIPS

Amy McKee	– Regional Procurement Manager, Western Canada
Angela Jones	– National Food Sharing Logistics Coordinator
Bibi Babatunde	– Development Coordinator Stewardship
Caren Batchelor	– Regional Procurement Manager, Atlantic Region
Carolina Macias	– Senior Manager Business Development
Claudia Galella	– Director of Corporate Development & Partnerships
Cortney Shepherd	– Manager of Campaign & Partnership Marketing

## COMMUNICATIONS

Beatrice Chan	– Internal Communications Officer
Cyrille McGregor	– Marketing & Communications Officer
Dani Lalonde	– Director of Communications

## ADMINISTRATIVE

Chester Ann Eusebio	– Finance & Administrative Coordinator
Chris Ferraz	– Chief Administrative Officer
Harula Mclardie	– Executive Assistant
KJ Thandi	– Technology & Office Coordinator
Mahen Kandasamy	– Director of Finance
Sonia Naser	– Finance Analyst

# FOOD BANKS CANADA BOARD OF DIRECTORS

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Keren Taylor-Hughes – Executive Director,  
Harvest Manitoba

Daman Thable Rayat – Legal Counsel Office of  
the Conflict of Interest  
Commissioner



## BOARD MEMBERS WHO HAVE COMPLETED THEIR TERM AS OF JULY 2020

Allan Cosman – Retired President and CEO,  
Ferrero Rocher Canada

Monica Donahue – Interim HR Director,  
IKO Industries

Lori Morrison – Retired VP, Research,  
Development & Quality,  
Kraft Canada Inc.

**“This past year has been extremely challenging for everyone, however it was incredible to see Canadians coming together, offering their generous support. This generosity allowed food banks to be there for our neighbours in need, from coast to coast to coast.”**

Kirstin Beardsley, Chief Network Services Officer, Food Banks Canada



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Note: Some photographs were taken pre-COVID.

